# Hallsville Independent School District East Elementary

2021-2022 Campus Improvement Plan



# **Mission Statement**

East Elementary promotes excellence by building a culture that believes in the work that we do and in the importance of being a family, designing instruction that provides an equitable and world-class education for each and every child, and developing and deepening relationships with our students and our communities.

# Vision

East Elementary is a campus that pursues excellence in education.

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# **Comprehensive Needs Assessment**

### **Demographics**

#### **Demographics Summary**

East Elementry is a 10 year old Pre-K -3rd grade Title 1 campus in Hallsville ISD. We also house our ECSE program for the district. The following information is based on the 2019-2020 Fall Collection of PEIMS Student Data submitted in the fall of 2020. Student enrollment at East Elementary for the Fall of 2020 shows that 770 students ere enrolled in grade Pre-k through 3rd grade. East has a diverse student group that make up our total enrollment in grades PK-3rd grades: 17.5% Hispanic, 69.1% White, 7.4% African American, 0.3% American Indian, 0.5% Asian, and 5.2% are two or more races. East Elementary has a mobility rate of 14.4%

Attendance rate for the 2019-2020 school year was 94.9 % for grades PK-3rd grade. East Elementary also has a student poulation of the following: 7% English Language Learners (ELL), 2.5% Gifted and Talented, and 10.1% Special Education. Additionally, 48.2% Economically Disadvantaged, and 42.2% were considered At Risk.

#### **Demographics Strengths**

East Elementary has many strengths. Some of the most notable sterngths include:

- Hallsville ISD is a growing district with a stong reputation for excellence in academics. Many families move to this area or pay out-of-district transfer fees to attend.
- We have a strong community-wide support network that continues to embrace the diverse needs of our community.

#### **Problem Statements Identifying Demographics Needs**

**Problem Statement 1:** Economically Disadvantaged students/At Risk Learners are scoring much lower than their peers in the areas of reading and math. A significant drop was noted in their performance from the 2018 to the 2021 school year **Root Cause:** Students struggle with vocabulary and applying reading skills to be able to respond to questions that require higher level thinking. Students struggle to apply basic math skills to solving problems.

# **Priority Problem Statements**

## Goals

Goal 1: HISD will prepare every student for a competitive and successful future beyond K-12 education. (Student Achievement)

#### Performance Objective 1: Reading Improvement -

Grade 3: 46% of Grade 3 students will score on grade level or above (Meets or Masters) on the STAAR. (Five year goal is 50%) All Grades: 100% of students will show growth in the area of reading and Meets/Masters will rise from 43% to 45% for all students.

Evaluation Data Sources: STAAR
Local Common Formative Assessments
RtI and Intervention Data
Circle
TX-KEA
TPRI
K-5 use F&P BAS
NWEA (for TVAH)
4-English II use STAAR and/or ISIP
EL students use TELPAS and Summit K-12 in addition to those above

Strategy 1 Details	For	Formative Reviews	
Strategy 1: All students will receive balanced literacy instruction/guided reading and writing workshop, intentional phonics/phonemic		Formative	
awareness instruction, and intervention when identified as in need/at risk in the area of reading.	Oct	Jan	Apr
Strategy's Expected Result/Impact: All students will show growth and meet their EOY reading goal as measured by BAS.  Staff Responsible for Monitoring: Classroom Teachers, Campus Administrators, Reading Interventionists  Schoolwide and Targeted Assistance Title I Elements: 2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 4: High-Quality Curriculum, Lever 5: Effective Instruction	50%	70%	
Strategy 2 Details	For	mative Revi	ews
Strategy 2: All teachers will utilize district created curriculum documents and TEKS Resource System during common planning to improve Tier I Instruction in the classroom.	Formative		
Strategy's Expected Result/Impact: All students will show growth and meet their EOY reading goal as measured by BAS.  Staff Responsible for Monitoring: Classroom Teachers, Campus Administrators, Reading Interventionists, HISD Curriculum and Instruction Department  Schoolwide and Targeted Assistance Title I Elements: 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 2: Effective, Well-Supported Teachers, Lever 4: High-Quality Curriculum, Lever 5: Effective Instruction	Oct 50%	Jan 70%	Apr

Strategy 3 Details	For	mative Revi	ews
Strategy 3: District will provide professional development for teachers in the area of reading - State Required Reading Academies and		Formative	
Campus Based Support - that will included professional development sessions, on campus coaching, and modeling.  Strategy's Expected Result/Impact: Teachers will implement a sequenced phonics based scope and sequence. Instruction across	Oct	Jan	Apr
classrooms will become more equitable and aligned with district expectations (research based). All students will show growth and meet their EOY reading goal as measured by BAS.	50%	70%	
<b>Staff Responsible for Monitoring:</b> Classroom Teachers, Campus Administrators, Reading Interventionists, HISD Curriculum and Instruction Department			
Schoolwide and Targeted Assistance Title I Elements: 2.4, 2.5, 2.6 - TEA Priorities: Recruit, support, retain teachers and principals, Build a foundation of reading and math - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 2: Effective, Well-Supported Teachers, Lever 4: High-Quality Curriculum, Lever 5: Effective Instruction			
Strategy 4 Details	For	mative Revie	ews
Strategy 4: In the spring, 3rd grade students will be served through a shared intervention/enrichment model to meet their individual needs and		Formative	
focus on thinking needed to apply the reading skills they have learned.	Oct	Jan	Apr
Strategy's Expected Result/Impact: Growth on STAAR performance in the area of reading for all learners.  Staff Responsible for Monitoring: Third Grade Teachers, Interventionists, Campus Administration, Special Educations Staff	35%	50%	
<b>Schoolwide and Targeted Assistance Title I Elements:</b> 2.4, 2.5, 2.6 - <b>TEA Priorities:</b> Build a foundation of reading and math - <b>ESF Levers:</b> Lever 2: Effective, Well-Supported Teachers, Lever 3: Positive School Culture, Lever 4: High-Quality Curriculum, Lever 5: Effective Instruction			

#### **Performance Objective 2:** Math Improvement:

Grade 3: 54% of Grade 3 students will score on grade level or above (Meets or Masters) on the STAAR. (Five year goal is 58%) All Grades: 100% of students will show growth in the area of math and Meets/Masters will rise from 33% to 35% for all students.

**Evaluation Data Sources:** STAAR Local Formative Assessments RtI and Intervention Data

Strategy 1 Details	Formative Reviews		
<b>Strategy 1:</b> All students will receive mathematics instruction that includes hands on experiences, guided mathematics and small group instruction, and intentional problem solving. Students in grades PreK - 1st receive needed intervention at the small group table as part of			
classroom instruction. Students in grades 2-3 receive intervention when identified as in need/at risk in the area of mathematics as part of our RtI process.  Strategy's Expected Result/Impact: Students will show growth in their mathematics skills as evidenced by common assessment grades and district benchmarks. Third grade students will also show evidence of proficiency as evidenced by STAAR assessment in May 2022.  Staff Responsible for Monitoring: Classroom Teachers, Campus Administrators, Math Interventionist  Schoolwide and Targeted Assistance Title I Elements: 2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 4: High-Quality Curriculum, Lever 5: Effective Instruction	Oct 50%	Jan 70%	Apr
Strategy 2 Details	For	mative Revi	ews
Strategy 2: All teachers will utilize district created curriculum documents and TEKS Resource System during common planning to improve		Formative	
Tier I Instruction in the classroom.  Strategy's Expected Result/Impact: Students will show growth in their mathematics skills as evidenced by common assessment	Oct	Jan	Apr
grades and district benchmarks. Third grade students will also show evidence of proficiency as evidenced by STAAR assessment in May 2022.  Staff Responsible for Monitoring: Classroom Teachers, Campus Administrators, Math Interventionist  Schoolwide and Targeted Assistance Title I Elements: 2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math -	50%	70%	
<b>ESF Levers:</b> Lever 4: High-Quality Curriculum, Lever 5: Effective Instruction			

Strategy 3 Details	For	Formative Reviews	
Strategy 3: District will provide professional development for teachers in the area of mathematics - Campus Based Support - that will		Formative	
included professional development during common planning and support with assessment design.	Oct	Jan	Apr
<b>Strategy's Expected Result/Impact:</b> Students will show growth in their mathematics skills as evidenced by common assessment grades and district benchmarks. Third grade students will also show evidence of proficiency as evidenced by STAAR assessment in May 2022.	50%	70%	
Staff Responsible for Monitoring: Classroom Teachers, Campus Administrators, Math Interventionist			
<b>Schoolwide and Targeted Assistance Title I Elements:</b> 2.4, 2.5, 2.6 - <b>TEA Priorities:</b> Recruit, support, retain teachers and principals, Build a foundation of reading and math - <b>ESF Levers:</b> Lever 2: Effective, Well-Supported Teachers, Lever 4: High-Quality Curriculum, Lever 5: Effective Instruction			
Strategy 4 Details	For	mative Revie	ews
Strategy 4: In the spring, 3rd grade students will be served through a shared intervention/enrichment model to meet their individual needs and		Formative	
focus on thinking needed to apply the reading skills they have learned.	Oct	Jan	Apr
<b>Strategy's Expected Result/Impact:</b> Students will show growth in their mathematics skills as evidenced by common assessment grades and district benchmarks. Third grade students will also show evidence of proficiency as evidenced by STAAR assessment in	35%	50%	
May 2022.			
May 2022.  Staff Responsible for Monitoring: Classroom Teachers, Campus Administrators, Math Interventionist	·		
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**Performance Objective 3:** College, Career, and Military Readiness will increase from 38% in 2021 to 63% (state results) in 2022 (five year goal is 90%) through meeting one of the TSDS PEIMS indicators.

**Evaluation Data Sources:** CCMR reports

Strategy 1 Details	Formative Reviews		
Strategy 1: Kindergarten Students will attend Ecoland at Region 7 and will participate in hands-on learning aligned to their grade level	Formative		
standards.	Oct	Jan	Apr
<b>Strategy's Expected Result/Impact:</b> Students will participate in experienced-based learning and be exposed to possible career paths. They will connect to and apply this knowledge in multiple ways through out the school year.		704	
Staff Responsible for Monitoring: Classroom Teachers	50%	70%	
Schoolwide and Targeted Assistance Title I Elements: 2.4, 2.5, 2.6 - TEA Priorities: Connect high school to career and college - ESF Levers: Lever 4: High-Quality Curriculum, Lever 5: Effective Instruction			
Strategy 2 Details	For	mative Revi	ews
Strategy 2: Students and Staff are encouraged to participate in College Day every month. Staff members are recognized and their career		Formative	
path/additional education is recognized. Journal questions are posed and discussed with students in the classroom.	Oct	Jan	Apr
<b>Strategy's Expected Result/Impact:</b> Students will focus on a discussion topic related to Post-Secondary Education to enhance their awareness for CCMR.	FOOY	700	
Staff Responsible for Monitoring: Campus Administrations, Staff Members, and Counselors	50%	70%	
Schoolwide and Targeted Assistance Title I Elements: 2.4, 2.5, 2.6 - TEA Priorities: Connect high school to career and college			
No Progress Continue/Modify X Discontinue	e		

**Performance Objective 4:** Provide services for those students that meet At-Risk criteria that result in them graduating high school.

Evaluation Data Sources: School records of students At-Risk

**Graduation Rates** 

Strategy 1 Details	For	mative Revi	ews
Strategy 1: All students will receive balanced literacy instruction/guided reading and writing workshop, intentional phonics/phonemic		Formative	
awareness instruction, and intervention when identified as in need/at risk in the area of reading.	Oct	Jan	Apr
Strategy's Expected Result/Impact: All students will show growth and meet their EOY reading goal as measured by BAS.  Staff Responsible for Monitoring: Classroom Teachers, Campus Administrators, Reading Interventionists  Schoolwide and Targeted Assistance Title I Elements: 2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 4: High-Quality Curriculum, Lever 5: Effective Instruction	50%	70%	
Strategy 2 Details	For	mative Revi	ews
Strategy 2: In the spring, 3rd grade students will be served through a shared intervention/enrichment model to meet their individual needs and		Formative	
focus on thinking needed to apply the reading and math skills they have learned.  Strategy's Expected Result/Impact: Growth on STAAR performance for all learners.	Oct	Jan	Apr
Staff Responsible for Monitoring: Third Grade Teachers, Interventionists, Campus Administration, Special Educations Staff  Schoolwide and Targeted Assistance Title I Elements: 2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 2: Effective, Well-Supported Teachers, Lever 4: High-Quality Curriculum, Lever 5: Effective Instruction	35%	50%	
Strategy 3 Details	For	mative Revi	ews
Strategy 3: All students will receive mathematics instruction that includes hands on experiences, guided mathematics and small group		Formative	
instruction, and intentional problem solving. Students in grades PreK - 1st receive needed intervention at the small group table as part of classroom instruction. Students in grades 2-3 receive intervention when identified as in need/at risk in the area of mathematics as part of our	Oct	Jan	Apr
RtI process.  Strategy's Expected Result/Impact: Students will show growth in their mathematics skills as evidenced by common assessment grades and district benchmarks. Third grade students will also show evidence of proficiency as evidenced by STAAR assessment in May 2022  Staff Responsible for Monitoring: Classroom Teachers, Campus Administrators, Math Interventionist  Schoolwide and Targeted Assistance Title I Elements: 2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 4: High-Quality Curriculum, Lever 5: Effective Instruction	50%	70%	
No Progress Continue/Modify X Discontinue	e	ı	

**Performance Objective 5:** Implement systems that promote the ability of HISD to students who score in the highest tiers on AP, PSAT, SAT, ACT, and qualify as National Merit Scholars.

**Evaluation Data Sources:** National Merit Designation PSAT/SAT scores ACT scores AP test scores

Strategy 1 Details	For	mative Revi	ews
Strategy 1: Students identified as Gifted and Talented will be served in their classrooms by a certified GT teacher in grades K-12.	Formative		
Additionally, they will receive additional GT time with the GT coordinator in grades K-5 and GT campus specialists grades 6-8. Focus will be on expanding learning opportunities and deeper thinking.	Oct	Jan	Apr
Strategy's Expected Result/Impact: GT students will collaborate with one another and expand their learning Growth in assessment Top tier PSAT scores in 8th grade Staff Responsible for Monitoring: Director of Federal/Special Programs GT coordinator Schoolwide and Targeted Assistance Title I Elements: 2.5	50%	70%	
No Progress Accomplished Continue/Modify X Discontinue	e	-	

**Performance Objective 6:** Students that are Emergent Bilingual that take TELPAS will meet growth indicators towards English Language Proficiency. Rate will increase from 32% to 37%.

**Evaluation Data Sources: TELPAS** 

Local assessment

Strategy 1 Details	Formative Reviews		
Strategy 1: Identified students will work with campus ESL teacher. They will monitor the progress of all students that are in need of		Formative	
additional intervention. Students will be served using an identified intervention (guided reading instruction across grade level(s), etc.	Oct Jan		Apr
Strategy's Expected Result/Impact: All students will meet individual goals set in reading for benchmark performance and growth measures.  Staff Responsible for Monitoring: Classroom Teachers, ESL Teachers, Intervention Lab Paras, RtI Committee	50%	70%	
<b>Schoolwide and Targeted Assistance Title I Elements:</b> 2.5, 2.6 - <b>TEA Priorities:</b> Recruit, support, retain teachers and principals, Build a foundation of reading and math - <b>ESF Levers:</b> Lever 2: Effective, Well-Supported Teachers, Lever 4: High-Quality Curriculum, Lever 5: Effective Instruction			
Strategy 2 Details	Formative Reviews		ews
Strategy 2: SIOP PD is provided for all classroom teachers and all teachers are expected to be ESL certified in the next 3 years.	Formative		
<b>Strategy's Expected Result/Impact:</b> SIOP strategies will be evident in walkthrough and evaluation data. Student performance will grow for ESL population on common assessment and benchmark data.	Oct	Jan	Apr
Staff Responsible for Monitoring: Classroom Teachers, ESL Teachers, Interventionists, Campus Administators  Schoolwide and Targeted Assistance Title I Elements: 2.4, 2.5, 2.6 - TEA Priorities: Recruit, support, retain teachers and principals, Build a foundation of reading and math - ESF Levers: Lever 2: Effective, Well-Supported Teachers, Lever 4: High-Quality Curriculum, Lever 5: Effective Instruction	50%	70%	
Strategy 3 Details	For	mative Revi	ews
Strategy 3: In 3rd Grade, students are placed in focused interventions and Enrichment groups to model higher level thinking and to		Formative	
incorporate SIOP strategies.	Oct	Jan	Apr
Strategy's Expected Result/Impact: Students will meet individual goals for TELPAS and other growth measures.  Staff Responsible for Monitoring: Classroom Teachers, ESL Teachers, Interventionists  Schoolwide and Targeted Assistance Title I Elements: 2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math	50%	70%	
No Progress Accomplished — Continue/Modify X Discontinue	ie		

Performance Objective 7: Provide academic and non-academic services for those students that meet poverty criteria .

Evaluation Data Sources: STAAR scores local assessment data stakeholder survey Intervention data Technology data

Strategy 1 Details	For	Formative Reviews		
Strategy 1: Students will be identified based on Free/Reduced Lunch criteria for campus/district based programs such as Backpack Club,		Formative		
Angel Tree, etc.  Strategy's Expected Result/Impact: Students will receive a free meal weekly to take home in their backpacks. They will also have their name added to the Angel Tree list for gifts at Christmas. Students basic needs being met will support learning in the classroom.  Staff Responsible for Monitoring: Counselor, East Staff, Department of Special Services  Schoolwide and Targeted Assistance Title I Elements: 2.4, 2.6 - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 3: Positive School Culture	Oct 50%	<b>Jan 70%</b>	Apr	
Strategy 2 Details	Formative Reviews		ews	
Strategy 2: Students will be identified for these services at registration (or as family circumstances change throughout the year) via the New Student Registration Form. At Risk form will be generated and sent to Special Programs department.  Strategy's Expected Result/Impact: Students will receive appropriate services based on on their needs.  Staff Responsible for Monitoring: Classroom teachers, campus counselor, Dept of Special Programs  Schoolwide and Targeted Assistance Title I Elements: 2.4, 2.6 - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 3: Positive School Culture	Oct 50%	Formative Jan 70%	Apr	
Strategy 3 Details	For	mative Revi	ews	
Strategy 3: Students are identified as needing intervention through the RtI process and placed in appropriate interventions based on being atrisk for failure/current performance. Students then receive research based intervention and support and progress is closely monitored.  Strategy's Expected Result/Impact: Students will show growth utilizing common assessment and benchmark data.  Staff Responsible for Monitoring: Classroom teachers, interventionists, campus administrators, counselor  Schoolwide and Targeted Assistance Title I Elements: 2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 2: Effective, Well-Supported Teachers, Lever 4: High-Quality Curriculum, Lever 5: Effective Instruction	Oct 50%	Jan 70%	Apr	

Strategy 4 Details	For	mative Revi	ews
<b>Strategy 4:</b> Campus is in the planning stage to being Leader in Me training and continue goal of becoming a Lighthouse School.		Formative	
Strategy's Expected Result/Impact: Students will learn and exhibit essential leadership habits to assist in overcoming hardship to	Oct	Jan	Apr
be successful in their future endeavors.  Staff Responsible for Monitoring: Campus Administrators, Campus staff, District Curriculum Department  Schoolwide and Targeted Assistance Title I Elements: 2.5, 2.6 - TEA Priorities: Connect high school to career and college - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 2: Effective, Well-Supported Teachers, Lever 3: Positive School Culture	30%	70%	
No Progress Accomplished Continue/Modify Discontinu	le		

Performance Objective 1: Provide continuing education and options for staff that anticipate changing times and needs of individuals and their families.

**Evaluation Data Sources:** Survey results

PD sign in/evaluations

Strategy 1 Details	For	Formative Reviews	
egy 1: Participate in and support staff as they participate in on-going, quality professional development for teachers, campus		Formative	
administrators, and district administrators that align with priority areas identified through the comprehensive needs assessment and data review. Including participation in training offered by ESC 7 co-ops and other professional organizations that align with identified needs	Oct	Jan	Apr
Strategy's Expected Result/Impact: Students growth and success in academic areas.			
Staff Responsible for Monitoring: Campus Principals. Campus Staff	50%	70%	
Schoolwide and Targeted Assistance Title I Elements: 2.5 - TEA Priorities: Recruit, support, retain teachers and principals, Build a foundation of reading and math - ESF Levers: Lever 2: Effective, Well-Supported Teachers			
Strategy 2 Details	For	Formative Reviews	
Strategy 2: Participate and implement learning from PD focusing on identified areas of need for 2021-2022 (virtual learning, PLC processes,		Formative	
ELA and math evidenced based practices, Dyslexia assessment and instruction, 504 law, classroom management, reducing severe behaviors, social emotional learning, new teacher mentors, and administrator evaluation practices (power walks), etc.)	Oct	Jan	Apr
Strategy's Expected Result/Impact: Staff learning will impact student performance and teacher/staff evaluation/growth All staff training in district/campus initiatvies  Staff Responsible for Monitoring: District Administration, Campus Principals. Campus Staff	50%	70%	
Schoolwide and Targeted Assistance Title I Elements: 2.4, 2.5, 2.6 - TEA Priorities: Recruit, support, retain teachers and principals, Build a foundation of reading and math - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 2: Effective, Well-Supported Teachers, Lever 5: Effective Instruction			
No Progress Accomplished — Continue/Modify X Discontinue	e		

**Performance Objective 2:** Continue monitoring ways to increase staff salary and compensation plans; work to provide numerous selections for employees that can reduce health care costs, save money and plan for the future.

**Evaluation Data Sources:** Salary schedules

Benefit trends

Strategy 1 Details	For	mative Revi	ews
Strategy 1: Support district staff and assist in communicating opportunities to staff members of what options are available in terms of benefits		Formative	
beyond health care.	Oct	Jan	Apr
Strategy's Expected Result/Impact: Staff awareness of benefits and utilization of those resources Staff Responsible for Monitoring: Campus Administration  TEA Priorities: Recruit, support, retain teachers and principals - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 2: Effective, Well-Supported Teachers	35%	50%	
No Progress	e		_

**Performance Objective 3:** Seek methods to encourage and assist staff in improving their physical and mental health by developing partnerships and fitness/health opportunities inside and outside the district.

**Evaluation Data Sources:** HR wellness records

Strategy 1 Details	For	mative Revi	ews
Strategy 1: Coordinate efforts with campus nurse to offer incentives for healthy living such as "The Biggest Loser".		Formative	
Strategy's Expected Result/Impact: Staff awareness and focus on healthy habits	Oct	Jan	Apr
Staff Responsible for Monitoring: Campus Nurse			
ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 2: Effective, Well-Supported Teachers	0%	X	X
No Progress Accomplished — Continue/Modify X Discontinue	e		

Performance Objective 4: HISD will maintain 100% qualified staff, through state certification or district of innovation qualifications.

Evaluation Data Sources: HR records

TEA records

Strategy 1 Details	For	mative Revi	ews
Strategy 1: Uncertified hires will complete certification requirements within the first school year.		Formative	
Strategy's Expected Result/Impact: All staff will be certified by the end of the school year.	Oct	Jan	Apr
All students will be taught by a highly qualified teacher.  Staff Responsible for Monitoring: Director of Human Resources Campus Principals	50%	70%	
Schoolwide and Targeted Assistance Title I Elements: 2.4, 2.5, 2.6 - TEA Priorities: Recruit, support, retain teachers and principals - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 2: Effective, Well-Supported Teachers			
Strategy 2 Details	For	mative Revi	ews
Strategy 2: All ELA teachers will be ESL certified within 3 years of being hired, or within 1 year of campus principal notification.		Formative	
Strategy's Expected Result/Impact: Improved performance of bilingual students.	Oct	Jan	Apr
Staff Responsible for Monitoring: Campus ESL Teachers Campus Principals Director of Federal/Special Programs Director of Human Resources	30%	50%	
Schoolwide and Targeted Assistance Title I Elements: 2.4, 2.6 - TEA Priorities: Recruit, support, retain teachers and principals - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 2: Effective, Well-Supported Teachers			

Strategy 3 Details	For	mative Revio	ews
Strategy 3: ALL K-5 core teachers and 6-12 advanced teachers will be GT certified within 3 years of being hired, or within 1 year of campus		Formative	
principal notification.	Oct	Jan	Apr
Strategy's Expected Result/Impact: Higher level, differentiated instruction in all classrooms.  Staff Responsible for Monitoring: GT coordinator Campus principals Director of Federal/Special Programs Director of Human Resources  Schoolwide and Targeted Assistance Title I Elements: 2.4, 2.5, 2.6 - TEA Priorities: Recruit, support, retain teachers and	20%	35%	
principals - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 2: Effective, Well-Supported Teachers  No Progress  Accomplished  Continue/Modify  Discontinue	e		

Goal 3: HISD will strengthen our comprehensive programs related to safety, discipline and culture on all campuses, while engaging and addressing our stakeholders' concerns. (Safety, Discipline, and Culture)

Performance Objective 1: Improve campus climate and culture related to student discipline across the district; discipline referrals will decrease.

Evaluation Data Sources: Discipline reports through Skyward

Strategy 1 Details	For	mative Revi	ews
Strategy 1: Consistent and daily implementation of character education curriculum through Morning Meetings (Social Emotional Learning		Formative	
and Leadership Habits).	Oct	Jan	Apr
Strategy's Expected Result/Impact: Decrease in discipline referrals Student growth and social/emotional areas	F00/	700	
Staff Responsible for Monitoring: Campus Principals and Counselor Classroom Teachers	50%	70%	
Schoolwide and Targeted Assistance Title I Elements: 2.6 - ESF Levers: Lever 3: Positive School Culture			
Strategy 2 Details	For	mative Revi	ews
Strategy 2: Clearly defined and communicated Positive Behavioral Interventions and Supports (PBIS) at each campus.		Formative	
Strategy's Expected Result/Impact: CPI Trained Team	Oct	Jan	Apr
Classroom teachers are supported and student behavior is improved			
Staff Responsible for Monitoring: Campus Principals LSSP	50%	70%	
CPI Team/Behavior Committee			
Strategy 3 Details	For	mative Revi	ews
Strategy 3: Consistent implementation of campus behavior system and student code of conduct.		Formative	
<b>Strategy's Expected Result/Impact:</b> Data reviews at the campus level to evaluate trends and interventions will demonstrate growth. Decrease behavior referrals.	Oct	Jan	Apr
Staff Responsible for Monitoring: Campus Principals and Counselor Classroom Teachers	50%	70%	
ESF Levers: Lever 3: Positive School Culture			
No Progress Continue/Modify X Discontinue	e		

Goal 3: HISD will strengthen our comprehensive programs related to safety, discipline and culture on all campuses, while engaging and addressing our stakeholders' concerns. (Safety, Discipline, and Culture)

**Performance Objective 2:** Make a concerted effort to improve student awareness of the danger of drugs and alcohol, while simultaneously implementing systematic methods to mitigate these substances on or near any HISD campus.

**Evaluation Data Sources:** Skyward discipline reports

SEL curriculum

Strategy 1 Details	For	mative Revi	ews
Strategy 1: Red Ribbon Week Activities - Focus on drug prevention during the school year to teach lessons on awareness and prevention.		Formative	
<b>Strategy's Expected Result/Impact:</b> List of lessons provided, documentation of delivery of lessons during the school year. Increased awareness of issues related to drug prevention through Red Ribbon Week campaign.	Oct	Jan	Apr
Staff Responsible for Monitoring: Campus Administration, Student Services Coordinator, SRO  Schoolwide and Targeted Assistance Title I Elements: 2.6	100%	100%	100%
Strategy 2 Details	For	mative Revi	ews
Strategy 2: Proactively address social, emotional, and behavioral concerns as we utilize the RtI process to discuss strategies for behavior	Formative		
every 5-6 weeks.	Oct	Jan	Apr
Strategy's Expected Result/Impact: Students will feel comfortable in their learning environment and make adequate progress.  Schoolwide and Targeted Assistance Title I Elements: 2.6	50%	70%	
No Progress Accomplished — Continue/Modify X Discontinue	e		

**Goal 4:** HISD will continue to operate with a fiscally conservative budgeting approach while also consistently monitoring all budget expenditures. Priortiy focus and maximum effort will always be given to address the needs of our students and staff. (Financial Management)

**Performance Objective 1:** Provide accurate and timely forecasting for the board to make financial analysis decisions related to all bond and non-bond related expenditures.

**Evaluation Data Sources:** Financials Monthly reports

Goal 4: HISD will continue to operate with a fiscally conservative budgeting approach while also consistently monitoring all budget expenditures. Priortiy focus and maximum effort will always be given to address the needs of our students and staff. (Financial Management)

Performance Objective 2: Provide accurate and timely staffing needs district wide including the opening of the new West Elementary campus.

**Evaluation Data Sources:** Budget HR reports Board reports

Goal 4: HISD will continue to operate with a fiscally conservative budgeting approach while also consistently monitoring all budget expenditures. Priortiy focus and maximum effort will always be given to address the needs of our students and staff. (Financial Management)

**Performance Objective 3:** Provide close monitoring and budgetary feedback for the board for all TVAH related revenues and expenditures.

**Evaluation Data Sources:** Budget reports

Board reports

Goal 5: HISD will foster and create safe, efficient and sustainable learning environments for all students and staff. (Facility and Infrastructure Improvements)

Performance Objective 1: Update and better align planning for prioritized future facilities projects, based on an updated long range facility plan.

**Evaluation Data Sources:** Long range plan

Goal 5: HISD will foster and create safe, efficient and sustainable learning environments for all students and staff. (Facility and Infrastructure Improvements)

Performance Objective 2: Ensure all facilities are safe, efficient and operational.

**Evaluation Data Sources:** Surveys

Strategy 1 Details	For	mative Revi	ews
Strategy 1: Emergency Operations Plan was established to ensure the safety of all students and staff.		Formative	
<b>Strategy's Expected Result/Impact:</b> All students and staff will feel safe while utilizing an efficient and sustainable learning environment.	Oct	Jan	Apr
Staff Responsible for Monitoring: Campus SRO, Campus Administrators, CERT Team, Campus Staff	100%	100%	100%
Strategy 2 Details	For	mative Revi	ews
Strategy 2: Practice monthly safety drills on campus (fire, tornado, shelter in place, etc.). CERT Team will meet periodically to address		Formative	
campus safety procedures.	Oct	Jan	Apr
<ul> <li>Strategy's Expected Result/Impact: Students and staff will be aware of the expectations and protocols in the event of an emergency.</li> <li>Staff Responsible for Monitoring: Campus SRO, Campus Administrators, Campus Staff</li> </ul>	30%	60%	
No Progress Continue/Modify Discontinue	<del></del>		

**Goal 6:** HISD will develop innovative and sustainable infrastructure and network solutions that will serve the needs of our students and staff in a 21st Century learning environment. (Technology)

**Performance Objective 1:** Work to provide adequate training and instructional technology support so that all staff and students are highly proficient in the use of technology in the classroom and at home.

Evaluation Data Sources: HISD PD schedule

Data use on google classroom Classroom walkthrough data Outcomes that align with TEKS

Strategy 1 Details	For	mative Revi	ews
Strategy 1: PD will be provided district-wide to support blended learning (3,5,7), digital media specialists (librarians), Google		Formative	
Classroom/LMS, and technology integration; including conferences both virtually and in person.	Oct	Jan	Apr
Strategy's Expected Result/Impact: Students will be introduced to Google Classroom and online resources from day 1 of instruction.  Stoff Responsible for Manitoring: Assistant Superintendent	50%	70%	
Staff Responsible for Monitoring: Assistant Superintendent Director of Technology			
Director of Innovation			
Campus Principals			
Assessment Coordinator			
Schoolwide and Targeted Assistance Title I Elements: 2.4, 2.5, 2.6  Strategy 2 Details	For	mative Revi	ews
Strategy 2: Librarians will be trained to provide opportunities for digital literacy skills to students that improve academic achievement and		Formative	
support teachers in the classroom. Librarian attends weekly common planning.	0.4		<b>A</b>
Strategy's Expected Result/Impact: Librarians will be digital media specialists	Oct	Jan	Apr
Improved academic achievement on STAAR and local assessments	2004	0004	
Support of the blended classroom model	30%	60%	
Staff Responsible for Monitoring: Assistant Superintendent			
Director of Innovation			
Campus Principals Campus Librarians			
Campus Librarians			
No Progress Accomplished — Continue/Modify X Discontinue	e		

Goal 7: HISD will strive to connect and engage with all community stakeholders and foster a culture of transparency and accessibility with all patrons.

**Performance Objective 1:** Stakeholders will be communicated about regarding student progress, financial transparency, ways to participate in their student's learning.

Evaluation Data Sources: Newsletters Websites Open Meetings Event Flyers Agendas

Strategy 1 Details	For	mative Revi	ews
Strategy 1: Weekly post on at least 1 social media platform highlighting a positive/current event on campus.		Formative	
Strategy's Expected Result/Impact: Increased social media presence	Oct	Jan	Apr
Positive image of school from stakeholders  Staff Responsible for Monitoring: Campus Principals Campus Librarian	40%	70%	
Strategy 2 Details	For	mative Revi	ews
Strategy 2: Campus newsletter is sent to stakeholders once a month to communicate campus events/student achievement. Grade level		Formative	
teachers send bi-weekly newsletter communicating campus events/student achievement.	Oct	Jan	Apr
Strategy's Expected Result/Impact: Stakeholder involvement Positive perception of schools Staff Responsible for Monitoring: Campus Principals Classroom Teachers	50%	70%	-
No Progress Accomplished — Continue/Modify X Discontinu	e	1	

Goal 7: HISD will strive to connect and engage with all community stakeholders and foster a culture of transparency and accessibility with all patrons.

**Performance Objective 2:** 90% of all students' parents/guardians/family will participate in at least one school sponsored academic activity for/with their children

Evaluation Data Sources: Sign-In sheets

Parent Survey

Signed Parent Compact

Strategy 1 Details	For	mative Revi	ews
Strategy 1: Communication about campus events will be communicated in both English and Spanish. Translators are provided at campus		Formative	
events to encourage communication between parents and staff.  Strategy's Expected Result/Impact: Increase parental engagement  Staff Responsible for Monitoring: Campus Principals  Schoolwide and Targeted Assistance Title I Elements: 3.1 - ESF Levers: Lever 3: Positive School Culture	Oct 40%	Jan 60%	Apr
Strategy 2 Details	For	mative Revi	ews
Strategy 2: Communicate Title I parent information night in the fall of 2021, including the distribution of Parent Engagement Policy and the School-Parent Compact.		Formative	
Strategy's Expected Result/Impact: Increased parent engagement Staff Responsible for Monitoring: Director of Federal/Special Programs Campus Principals Classroom Teachers Schoolwide and Targeted Assistance Title I Elements: 3.1, 3.2	Oct	Jan 100%	Apr 100%
Strategy 3 Details	For	mative Revi	ews
Strategy 3: Hold at least 3 parent engagement activities in partnership with PTA during the 2021-2022 school year (Fall Reading, Outdoor Movie, Spring Carnival)  Strategy's Expected Result/Impact: Increased parental engagement  Staff Responsible for Monitoring: Campus Principals  Campus Staff  Schoolwide and Targeted Assistance Title I Elements: 3.1, 3.2	Oct 30%	Formative Jan 60%	Apr

Strategy 4 Details	For	Formative Reviews	
Strategy 4: Offer parent meetings to every East student to discuss academic progress, enrichment/invervention plans, and social/emotional	Formative		
growth at least twice per school year.	Oct	Jan	Apr
Strategy's Expected Result/Impact: Increased parental engagement Student growth Staff Responsible for Monitoring: Campus Principals Campus Staff	50%	70%	
Schoolwide and Targeted Assistance Title I Elements: 3.2			
No Progress Accomplished — Continue/Modify X Discontinu	e		